

# Net Zero Carbon Strategy Quarterly progress report (Q4)

Environment and Regeneration Scrutiny Committee

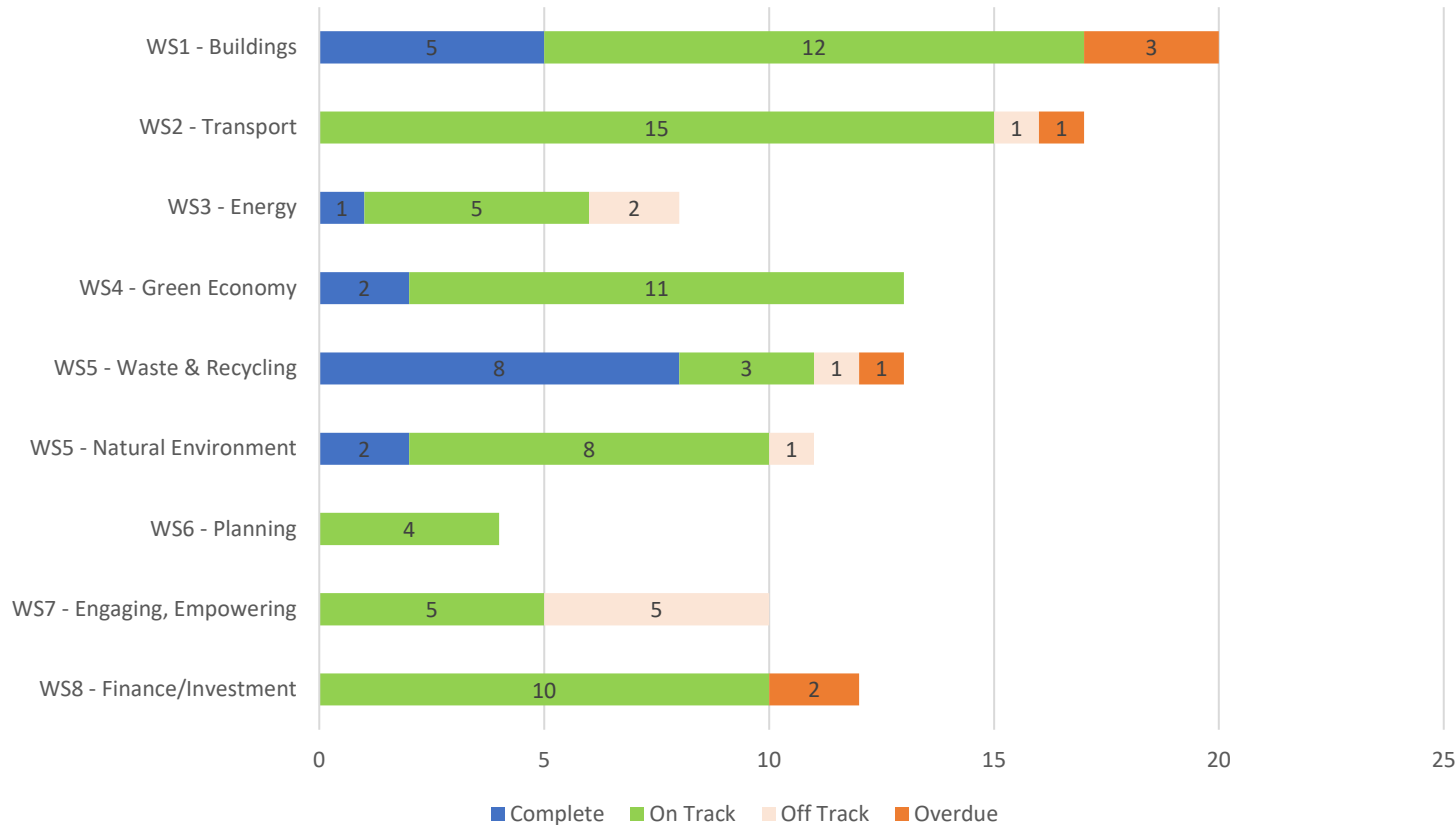
July 2023

# Synopsis

- The progress against the delivery of commitments in the Net Zero Carbon 2030 strategy is reported through the Council's Scrutiny function. The aim is to provide reporting of progress that is transparent, easily accessible to the community and ensures accountability to residents.
- However, we recognise that there is scope to improve this and as the programme evolves over this coming year, so will our reporting.
- An annual report will be prepared at the end of the year summarising overall progress against the commitments in Vision 2030.
- This report covers January to March 2023 and is split into two sections:
  1. an up-to-date **overall summary of progress and performance** on the delivery of the Net Zero Carbon Programme as at the end of the reporting quarter.
  2. a more detailed breakdown of **current projects and delivery updates**
- This quarterly progress update is organised according to the eight different programme workstreams that are responsible for the delivery of actions. Action plans covering 2022/23 activity are set out in this report, with confirmation of their status and a brief update on each work package. These work streams are:
  - Buildings, Housing, Commercial and Infrastructure
  - Transport
  - Sustainable and affordable energy
  - Natural environment, waste reduction and recycling
  - Green Economy
  - Planning
  - Engaging, Empowering and Partnering
  - Finance and Investment

# Overview of progress to 31 March 2023

Workstream Performance



Performance is shown based on number of current projects/deliverables in each workstream's 2022/23 workplan and their status.

Overdue items are ones where the activity has missed its deadline for completion.

Off track items are showing a delay but are not yet due to complete and may still complete on schedule.

Total	Complete	On track	Overdue	Off track
20	5	12	3	0

# WS1: Buildings, Housing, Commercial and Infrastructure

To improve the energy efficiency and reduce the level of carbon emissions of all buildings and infrastructure. We will continue our work on the insulation of properties and seek ways of converting heating systems away from gas where possible.

# Council Owned Housing Stock Projects

Workstream Owner: Matt West

Total	Complete	On track	Overdue	Off track
17	2	11	4	0

Deliverable	Status	Start	End	Revised Start	Revised End	Status commentary (if red or amber)
<b>Council owned housing stock</b>						
There are 399 council housing estates, comprising 83 high rise, 828 medium rise and 3658 low rise and street properties. We commissioned UCL to produce a high level assessment of the different options and retrofit measures across our estates. The reports include an assessment of all high-rise properties, medium-rise, low-rise and street properties respectively with estimated costs. Detailed feasibility studies will be required once an approach to prioritising the works has been decided as part of Retrofit Implementation Plan.						
<b>Housing Stock Retrofit Options Assessment (UCL)</b>	Complete	Q3 21/22	Q3 22/23			
<b>Housing Stock Retrofit Implementation Plan</b>	Overdue	Q3 22/23	Q1 22/23		Q2 23/234	Team capacity reduced due to being pulled on to urgent project to change heating hours on estates. Also awaiting outcome from Bevin Court pilot to inform approach.
<b>Pilot estate feasibility studies &amp; implementation</b>						
Four estates were identified for a large-scale trial of low carbon heating solutions. These estates were already on the council's forward program for traditional repair works to be undertaken when the council declared a climate emergency so work progressed to establish whether we can repair the heating and hot water systems using a low carbon approach. Some estates such as Harry Weston and Newbury House had specifically requested a low carbon repair solution. Feasibility studies will be undertaken and a delivery programme established where feasible. Timetable being developed for each feasibility study, with the likely completion for all pilots in 2025.						
<b>Harvist Estate</b>	On Track	Current	Q4 24/25			
<b>Bevin Court</b>	On Track	Current	Q4 24/25			
<b>Newbury House</b>	On Track	Current	Q4 24/25			
<b>Harry Weston</b>	On Track	Current	Q4 24/25			
We secured £4.2million of match funding from central government for delivery of works at 403 properties to bring them up to EPC C or above. Retrofit measures to be installed include internal wall insulation, loft insulation, room-in-roof insulation, draft-proofing, heating controls.						
<b>Deliver energy efficiency measures at 32 street properties</b>	On Track	Q4 21/22	Q2 23/24			
<b>Secure central government funding and deliver measures at 371 properties</b>	On Track	Q1 22/23	Q1 25/26			

# Buildings, Housing, Commercial and Infrastructure projects

Workstream Owner: Matt West

Deliverable	Status	Start	End	Revised Start	Revised End	Status commentary (if red or amber)
<b>Council owned new build</b>						
To refurbish existing end of terrace property and build a new 3-storey 3-bed house at Highbury Quadrant to ultra low energy design standard. A prototype for LBI, exploring options for highly sustainable refurbishments and new builds.						
<b>Deliver Highbury Quadrant Low Carbon Exemplar Home</b>	On Track	2022	2024			
To build 72 flats on Vorley Road to Passivhaus standard, alongside a library and GP Surgery						
<b>Vorley Road Passivhaus Pilot</b>	On Track	2020	2026			
Collect heat and electricity meter readings to measure how well newly built homes on Redbrick Estate are performing and where improvements could be made.						
<b>Redbrick Estate Monitoring &amp; Metering</b>	On Track	2022	Q2 23/24			
<b>Housing Association owned properties</b>						
There are 48 Housing Associations operating in Islington with a total housing stock of 16,693 dwellings. 8 Housing Associations own 82% of the stock.						
Carbon emissions baseline and insights	Complete	Q4 21/22	Q1 22/23			
Deliver engagement strategy and communications plan	On Track	Q3 22/23	Q1 23/24			
<b>Private landlords, owner -occupiers and tenants</b>						
Around 60% of properties are in the private sector. There are 35,527 privately rented properties in Islington						
Carbon emissions baseline and insights	Complete	Q4 21/22	Q1 22/23			
Develop marketing, behaviour change and engagement strategy	Overdue	Q4 21/22	Q3 22/23	TBC	TBC	Revised dates TBC. Working on options internally to create capacity to resource.
Explore loan scheme options appraisal	On Track	Q4 22/23	Q2 23/24			

# Buildings, Housing, Commercial and Infrastructure projects

Workstream Owner: Matt West

Deliverable	Status	Start	End	Revised Start	Revised End	Status commentary
<b>Council-owned corporate buildings and infrastructure</b>						
Assess corporate buildings for gas boiler replacement feasibility	Complete	Q2 22/23	Q4 22/23			
Prepare Heat Decarbonisation Plans for 32 Schools	Complete	Q4 21/22	Q4 22/23			

<b>Non-council commercial buildings</b>						
Develop and deliver marketing, behaviour change and engagement strategy	Overdue	Q4 21/22	Q4 22/23	TBC	TBC	Revised timeline forthcoming. An internal working group is working to better establish understanding of the sector and how to target an offer.
Business audit scheme monitoring and evaluation	On Track	Q4 21/22	Ongoing			

# Buildings, Housing, Commercial and Infrastructure Updates

Workstream Owner: Matt West

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months
<b>Work package: Council owned housing stock</b>			
<p><b>SHDF Wave 1 (32 Street Properties):</b> Certification for all aspects of project now granted, so works can proceed. Double glazing planning permissions being granted and installation occurring. DESNZ have agreed to 6-month extension of programme, so works will now be completed at the end of September.</p> <p><b>SHDF Wave 2:</b> Bid was successful and £3.1million of grant funding will be provided to bring <b>371 properties</b> up to an EPC C. As of Q1 23/24 signing Memorandum of Understanding with DESNZ and agreeing terms with contractors who will deliver the works</p> <p><b>Pilot Estates:</b></p> <p><b>Bevin Court:</b> Going through final sign off of ground source heat pump installation project and assessing impact on energy bills for residents, if project is agreed upon then project team will go out to tender in Summer, with anticipated start on site in Dec/Jan</p> <p><b>Harry Weston:</b> Piling investigations have started on site</p> <p><b>Harvist Estate:</b> Final design proposal for NZC solution being worked up and once this has been agreed, funding streams will be explored</p> <p><b>Newbury House:</b> finalising appointment of consultant to complete options appraisal</p> <p><b>Plant Rooms:</b> LBI and Switch2 have submitted a joint funding proposal to DESNZ for optimisation works within communal heating plantrooms. Awaiting outcome.</p>	<p>Issue: Work and commitment towards the grant funding is extremely time consuming and there is less capacity within teams to both apply for grants and to monitor them. Looking into option of hiring a sub-contractor so oversee the majority of works for future bids.</p>	<p>Completion of SHDF Wave 1, new completion date is September 2023. Programme has been re-profiled.</p>	<p>Commencement of SHDF 2 works</p>
<b>Work package: Council owned new build</b>			
<p><b>Vorley Road New Build:</b> The New Build has been approved by the Planning Committee, but it has yet to get full planning consent as there are some formalities to be addressed, and the application of emerging safety building requirements may not be deliverable without some design changes on staircases. The project team is hoping to go back to Planning Committee for full approval in the Summer, with anticipated start on site Dec '23.</p> <p><b>Highbury Quadrant Exemplar Home:</b> Ground works will begin on the 9th May and will run for 12 weeks.</p>	<p>Issue: Unable to go out to tender and get pre-commencement conditions until changes to plans have been made</p> <p>Risk: returning to Planning means delay in project delivery and potentially increased costs</p>	<p>Tender process has yet to begin for Vorley Road</p> <p>Start on site for Highbury Quadrant</p>	<p>Full planning consent and commencement of tender process for Vorley Road</p> <p>Commencement of works on Highbury Quadrant</p>



# Buildings, Housing, Commercial and Infrastructure Updates

Workstream Owner: Matt West

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months
<b>Work package: Housing Association owned properties</b>			
<p><b>SHDF Wave 2:</b> Several HAs who operate in Islington were successful for funding, LBI is contacting them to identify whether any properties in Islington were put forward as part of this funding, and if so, what energy efficiency measures are they installing</p> <p><b>Engagement Strategy:</b> An engagement strategy is being developed, with the hope that the UCL study findings can be transposed to HAs. Intention is to understand what others' NZC commitments are and how we can support one another.</p>	<p>Risk: limited engagement or aspiration from some Housing Associations on NZC due to challenges in balancing a range of priorities and government timescales being different to the council's ambition</p> <p>Risk: HAs have limited funds and are incapable of retrofitting entire stock</p>	Development and delivery of engagement strategy	Stakeholder sessions with HAs to discuss NZC agenda and how to incorporate it in their own capital investments programmes.
<b>Work package: Private residential</b>			
<p><b>MEES:</b> EPC enforcement now complete, meaning that all rented properties have upgraded to, or are being upgraded to, an EPC C or above in line with central government guidelines.</p> <p><b>SPD:</b> Moving forward with a dedicated resource in the NZC team, document will include clear guidance to residents and others who want to install carbon reduction measures in their home, engagement sessions with residents due to start in May. Extra guidance on Permitted Development Rights has also been developed.</p> <p><b>Retrofit Co-ordinator:</b> Finalising proposal to appoint a dedicated resource to define and expand the NZC offer for private residents and be a point of contact for them.</p> <p><b>Loan Scheme:</b> Finance have completed an options appraisal of the finance available for owner-occupiers. Role of retrofit co-ordinator will be to understand whether there is appetite for this and whether an offer can be curated specifically for LBI residents</p>	<p>Risk: cannot influence landlords/property owners to carry out implementation of one-off energy saving measures, despite funding being made available to subsidise the cost</p> <p>Risk: private renters are unable to implement their own retrofit measures</p>	Development of landlord awareness/engagement strategy	Approval to proceed with appointment of a Retrofit Co-ordinator SPD resident engagement

# Buildings, Housing, Commercial and Infrastructure Updates

Workstream Owner: Matt West

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months
<b>Work package: Council owned corporate buildings</b>			
<p><b>Council Corporate Buildings Retrofit Strategy:</b> an initial assessment of council-owned non-residential buildings has been completed, with a focus on those with gas boilers due to eligibility for central government funding. The next phase of work includes a more detailed building audit, and development of a strategy to prioritise, fund and deliver retrofit and other energy efficiency upgrades.</p> <p><b>Corporate building gas boiler replacement feasibility studies:</b> a total of 56 buildings have had feasibility studies completed, including 32 schools, 6 children’s centres/nurseries, and 18 other buildings (offices, depots, operational buildings, libraries, leisure centres)</p> <p><b>PSDS Funding:</b> 15 bids were submitted for funding in early 2023, two bids have been successful (so far). King Henry's Walk will receive £226k and Archway Leisure Centre will receive £2m to install energy efficiency measures. Still awaiting outcome on most other bids.</p> <p><b>WRC Decarbonisation:</b> Mobilisation has begun on site for the installation of solar array.</p> <p><b>LCSF:</b> 36 feasibility studies completed which are now being used to develop a programme of works for council building decarbonisation. Some funding will be drawn from the Opportunities Fund for any small scale works less than £10k</p> <p><b>BMS:</b> aligning BMS so there is only one resource to see how much energy is being used</p>	<p>Risk: Five of the seven schools submitted for funding were showing increased energy costs as a cause of the decarbonisation measures</p> <p>Mitigation: Analysis of cost undertaken, engagement with schools ongoing.</p>	<p>Council corporate building feasibility studies and prioritisation of works</p>	<p>PSDS funding outcome, with decision made as to which approved schemes will move forward</p> <p>Development of Council Buildings Retrofit Strategy</p> <p>Secure funding through next wave of central government grants (Low Carbon Skills Fund Wave 2)</p>
<b>Work package: Non-council commercial buildings</b>			
<p><b>Energising Small Businesses:</b> ESB has had 278 applications, of which 128 have been awarded funding. A total of £168,620 has been awarded, which has delivered 161 tonnes of CO2 saving and £107k of annual cash savings. The average grant is 1,328 and results in an average saving of 1.3 tonnes and annual savings of £879</p> <p><b>Business Audit Scheme:</b> Scheme has had 19 applicants of which 15 have had audits</p> <p><b>Islington Community Energy Fund:</b> Applications for this closed on the 6th of Jan, 6 applications have been received and grant outcomes will be decided on the 23rd of February</p>	<p>Increasing energy prices limits ability for businesses to switch</p> <p>Lack of internal capacity</p> <p>Lack of incentives and support to carry out work or change energy use behaviour</p>	<p>Development of an engagement plan (part of workstream engagement plan)</p>	<p>Stakeholder engagement sessions with internal staff to discuss priorities and see how best we can engage with businesses</p>

Total	Complete	On track	Overdue	Off track
17	2	11	4	0

# WS2: Transport

To reduce emissions in the borough from transport: reduce vehicular emissions by encouraging walking, cycling and public transportation. We will explore how to transform our streets, secure better cleaner and more accessible public transport services for Islington and improve air quality for residents. We will also electrify our fleet and encourage residents and local businesses to do the same by ensuring the appropriate infrastructure is in place.

# Transport Projects

Workstream Owner: Martijn Coolijmans

Total	Complete	On track	Overdue	Off track
17	2	11	4	0

Deliverable	Status	Start	End	Revised Start	Revised End	Status commentary (if delayed)
<b>Fleet electrification and reduction</b>						
WRC grid connection & infrastructure installation	Overdue	Current	Q3 22/23		Q4 22/23	Overdue due to delays in WRC capacity upgrade- new contractor PM has joined project- final review of works now underway and energisation due June 2023.
WRC smart charger installations	On Track	Q3 22/23	Q3 2025/26 (subject to project initiation and scoping)			
Other council sites smart charger installations	Complete	Current	Q1 23/24			
Conduct V2G trial	Complete	Current	Q1 23/24			
Replace & retrofit fleet to be electric	On Track	current	Q3 30/31			
Reduce size and use of the fleet	On Track	Current	Q3 30/31			

# Transport Projects

Workstream Owner: Martijn Coolijmans

Deliverable	Status	Start	End	Revised Start	Revised End	Status commentary (if delayed)
<b>Vehicle use reduction by residents and local businesses</b>						
Ensure every area in Islington is a Liveable Neighbourhood, where feasible	On Track	Current	Q3 30/31			
Deliver alternative "School Street" measures on all primary schools on main roads where feasible	On Track	Q4 21/22	Q1 25/26			
Deliver third and final phase of school streets not on main roads, where feasible	On Track	Q2 22/23	Q1 23/24 (subject to project initiation and scoping)	Q2 22/23	Q4 23/24	
Develop a Walking and Cycling Action Plan and Accessibility action plan incorporating People-friendly pavements programme to transform Islington into an exemplary borough for walking, cycling and accessibility, including the reallocation of road space for these modes.	Overdue	Current	Q1 23/24	Current	Q4 23/24	Increased scope of the Action Plan to incorporate accessible travel and allowance for additional external engagement required the programme to be extended. New work to incorporate mapping will extend programme to Q4 23/24.
Deliver the ongoing programme of high-quality segregated cycle routes identified in the walking and cycling action plan (2030)	On Track	Current	Q3 30/31			
Develop and adopt a parking pricing and availability plan	On Track	Q3 22/23	Q4 23/24 (subject to project initiation and scoping)			
Develop a Freight Action Plan	Overdue	Current	Q4 22/23	Current	Q1 23/24	Senior management review of draft has required a refocusing of the action plan and extension of programme to Q1 23/24.

# Transport Projects

Workstream Owner: Martijn Coolijmans

Deliverable	Status	Start	End	Revised Start	Revised End	Status commentary (if delayed)
<b>Rollout of public electric vehicle infrastructure</b>						
Complete the delivery of 500 electric charging points	Overdue	Underway	Q4 22/23		Q3 23/24	Charge point operator slow delivery of charging point, informed us late that they wont fulfil the March deadline
<b>Fossil-fuel based plant usage</b>						
Replace grounds maintenance equipment, e.g., the council has been trialling electric blowers and strimmers	On Track	Current	Q3 30/31			
Replace diesel generators with emissions-free alternatives such as battery packs or fuel cells in the council's non-road mobile machinery (NRMM)	On Track	Q2 22/23	Q4 24/25 (subject to project initiation and scoping)			
Conduct a trial of the UK's first Eco Zone at the Regent's Canal to provide cleaner power to canal boats that use diesel engines and wood stoves and build on its success to provide these benefits in other areas with poor air quality.	On Track	Q3 21/22	Q3 23/24			

# Transport Updates

Workstream Owner: Martijn Coolijmans

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months
<b>Fleet</b>			
<p>Ongoing works on WRC continue throughout Q4 with earthing works completed.</p> <p>Site installations at Fairbridge Rd and WRC completed awaiting energisation</p> <p>Scoping works have commenced at Downham Rd and Central Library.</p>	<p>WRC delays risk impacting energisation of chargers at site and therefore vehicle options being delivered across the quarter.</p>	<p>WRC upgrade is still delayed however, largest portion of outstanding work has been completed and final snagging items being resolved prior to energisation. Energisation planned early June '23</p>	<p>Energisation of the WRC and all 26 installed chargers (phase 1)</p> <p>Completion of Central library installations</p> <p>Delivery of 5 electric refuse collection vehicles</p>
<b>Vehicle Reduction</b>			
<p>Phase 1 engagement of the Barnsbury Liveable Neighbourhood and Phase 2 engagement of the Mildmay Liveable Neighbourhood have now concluded and results are being analysed.</p> <p>St Luke's School Street made permanent May 2022.</p> <p>Robert Blair environmental improvements delivered in March / April 2023.</p> <p>Charlton Place public realm improvements delivered in March / April 2023.</p> <p>Clerkenwell Green public realm scheme on site, to complete June 2023.</p> <p>Essex Road consultation completed.</p> <p>Canonbury West LTN made permanent in March 2023.</p> <p>Phase 1 engagement with Bunhill South completed.</p> <p>Early engagement under way for The Cally Liveable Neighbourhood.</p> <p>Cycleway 38 Phase 1 improvements completed.</p> <p>Cycleway 27 Southgate Road consultation begins.</p> <p>Draft freight action plan developed and due to be reviewed by CRC.</p>	<p>Sacred Heart School Street scheme is now a more comprehensive scheme with traffic filtering and public realm and accessibility improvements, which has not been signed off yet - implementation planned in the summer of 2023.</p> <p>Future junction work around lifting banned turns dependent on TfL collaboration.</p> <p>Engagement on Liveable Neighbourhoods may take longer.</p>	<p>Cycleway 50 engagement on borough roads starts in May 2023; consultation for the TfL scheme has moved to commence once construction complete in Autumn/Winter 2023/24.</p> <p>Amwell LTN to be made permanent in Autumn due to monitoring.</p>	<p>Highbury LTNs to be made permanent in coming months.</p> <p>Mildmay Liveable Neighbourhood consultation to start.</p> <p>Phase 2 engagement for Barnsbury Liveable Neighbourhood to start.</p> <p>St Joseph and Montem environmental improvements to be delivered.</p> <p>School Street at Greenman Street and removed on banned turns at Essex Road / New North Road to be delivered.</p> <p>Dartmouth Park Hill joint Liveable Neighbourhood with Camden to start in June.</p> <p>Clerkenwell Green public realm works to complete in June 2023.</p>

# Transport Updates

Workstream Owner: Martijn Coolijmans

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months
<b>Electric Vehicle infrastructure</b>			
We have experienced delays to the delivery of the council's 2023/24 Electric Vehicle Charge Points (EVCP) delivery programme. At end of March, the total of new installs was 21 giving a total of 417 CPs in the borough.	Charge point operator to confirm the delivery timetable for their remaining charging points locations.	A recovery plan is being finalised for 22/23 delivery, with 472 Charge Points in place by end of April and 500 Charge Points in place by end of July.	By 21/4/23, 472 charging points completed By 28/7/23, 500 charging points completed
<b>Fossil Fuel Based Non-Road Mobile Machinery</b>			
Completed depot visits and asset register. Met with asset owners. Begun prep for private business engagement.	N/A	N/A	Create a roadmap for no NRMM in 2030 Begin private business engagement trials.



Total	Complete	On track	Overdue	Off track
8	1	5	0	2

# WS3: Sustainable and Affordable Energy

To increase local generation of renewable heat and electricity, increase the uptake of affordable and renewable energy tariffs and mitigate fuel poverty. We will look to increase the use of smart, zero carbon district heating and solar power generation in the borough, considering the whole energy system. We will also continue to support residents in fuel poverty by helping them access cheaper tariffs and the benefits they are entitled to.

# Sustainable and Affordable Energy

Workstream Owner: Martijn Cooijmans

Total	Complete	On track	Overdue	Off track
8	1	5	0	2

Deliverable	Status	Start	End	Revised start dates	Revised end dates	Status commentary (if delayed or amber / red RAG)
<b>Energy Networks</b>						
Deliver GreenSCIES New River Network	Off Track	Current	2024/25	Sep-23	2025	The Green Heat Network Fund application is delayed to August for project start from December 2023. Coordinate with contractors for contract extension to continue the design, modelling and commercial analysis. Further fund release from the Council is being requested. This has caused minor delay to OBC development. All other work is on track.
<b>Solar power generation</b>						
Solar feasibility studies on corporate estate	Complete	Current	Q4 22/23			Feasibility studies were completed on 26 buildings as part of Heat Decarbonisation Plans funded through a Low Carbon Skills Fund grant. This included solar PV feasibility and all retrofit/zero carbon measures.
Deliver solar on corporate estate	Off Track	Current	Q2 23/24			Solar PV on 4 sites (Downham Rd Depot, Fairbridge Rd Depot, Ecology Centre, Laycock Centre) to be installed by June 2023. A delay from March 2023 due to Fusion 21 contract delays. Contract now signed and Joju Solar are ordering equipment.
Promote Solar together to residents and businesses	On Track	Annual	Annual			
Support community energy schemes (ongoing)	On Track	Ongoing	Ongoing			
<b>Access to fair, green energy tariffs and tackling fuel poverty</b>						
SHINE energy and fuel poverty advice and referral service (ongoing)	On Track	Ongoing	Ongoing			
Deliver energy and cost saving measures to mainly low-income owner occupiers and private tenants (ongoing)	On Track	Ongoing	Ongoing			
<b>Renewable electricity purchasing</b>						
Ensure schools electricity is 100% renewable	On Track	Q4 23/24	Q4 25/26			Delay due date until start of 25/26, as schools budgets are under massive strain due to the increased cost of energy plus other inflationary issues This is now on track based on the new date

# Sustainable and Affordable Energy Updates

Workstream Owner: Martijn Coolijmans

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months
<b>Energy Networks</b>			
GreenSCIES: Decision has been made on the design option and more design & modelling work is ongoing. New project manager is on board to develop the programme and strategy. The last piece of consultancy work needed (commercial & legal) for the Outline Business Case preparation is being procured. Stakeholder engagement is being accelerated.	There are multiple development plans on the aimed site (Peregrine) for energy centre location. The project team has been discussing with Housing and Finsbury Leisure Centre for the site use and construction arrangement.	N/A	Draft Outline Business Case, All contractors' deliverables are in place, Confirmed network design and modelling, Discuss commercial arrangement and pricing with connection customers and obtain MOU, Decision on delivery vehicle, Prepare GHNF application
<b>Solar power generation</b>			
The contract to install Solar PV on 4 sites is now signed. For the WRC, this is part of larger works.	Solar panel delivery potentially delayed due to supply chain issues.	n/a	Joju Solar to install on 4 sites, beginning with Ecology Centre (w/c 5 June 2023).

# Sustainable and Affordable Energy Updates

Workstream Owner: Martijn Cooljmans

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months
<b>Access to fair, green energy tariffs and tackling fuel poverty</b>			
<p>The SHINE service continues to support residents in fuel poverty.</p> <ul style="list-style-type: none"> <li>&gt; Recruited two new energy doctors</li> <li>&gt; Recruited a new energy advisor and recruiting another</li> <li>&gt; Launched the Islington Debt Relief Fund which has supported about 10 residents in debt so far</li> <li>&gt; Completed EDF, GLA and LBI contracts. GLA extension and Camden extension are running until 31st May</li> <li>&gt; Energy doctor waiting list is exceeding 3 months</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Debt and complex case demand is 200% higher than previous year which is impacting resourcing.</li> <li>&gt; Currently there are no accessible retrofit grant schemes open to refer vulnerable residents into - Working with wider Energy Services team to launch ECO 4 in Islington.</li> </ul>	0	<ul style="list-style-type: none"> <li>&gt; Complete GLA extension contract and Camden extension contract.</li> <li>&gt; 780 households supported</li> <li>&gt; 238 home visits</li> </ul>
<b>Renewable electricity purchasing</b>			
<p>Renewable electricity tariffs for council buildings and streetlighting are continuing under the new energy supply contract. Leisure centres will revert to a non-renewable tariff due to current costs.</p>	<p>Costs of renewable electricity tariffs are much higher in the council's new energy suppliers (from April 2023). While this is a NZC commitment, using carbon offset funding for this is potentially not a good use of limited resource, especially given the issues with REGOs (which are used to back renewable tariffs)</p>	<p>Switching leisure centres, schools and housing to renewable tariffs will be delayed until 2024/25 or 2025/26</p>	None

Total	Complete	On track	Overdue	Off track
13	1	11	0	0

# WS4: Green Economy

To deliver on our net zero carbon target whilst assuring the economic success and vitality of our borough by working closely with the 21,000 businesses in the borough, most of them small or micro-sized.

# Green Economy Actions

Workstream Owner: Caroline Wilson

Total	Complete	On track	Overdue	Off track
13	2	11	0	0

Deliverable	Status	Start	End	Revised Start	Revised End	Status commentary (if delayed or amber / red RAG)
<b>1. Green Skills and Jobs</b>						
<b>Green Skills Delivery Programme:</b> Initiate the green skills programme secured as part of the Holloway site S106 agreement	On Track		Dec-25			
<b>Apprenticeships Delivery:</b> Facilitate flexible placements ('passporting') for existing apprentices on council works, as part of scheduled programmes to ensure they undertake green skills on-job training. Create apprenticeship agency for anchor institutions and identify apprenticeships opportunities with anchor institutions, sub-regional partnerships and our local town centres – especially as part of funding bids	On Track		Ongoing			
<b>Introductory Skills Programmes (ACL and FE):</b> Work with ACL and local FE colleges to create short introductory programmes and pathways to broaden access to the green economy, including food growing programmes	On Track		Dec-24			
<b>Taster Programmes for Young People:</b> Expand provision within the LIFT programme for taster programmes, internships and other skills initiatives for young people with green tech/professional services employers	On Track		On going			
<b>Upskilling in Housing:</b> Work with Corporate Landlord to explore opportunities for upskilling and local supply chain development. Include green skills training in the Housing and Communities People Plan e.g. PAS 2035.	On Track		Dec-25			

# Green Economy Actions

Workstream Owner: Caroline Wilson

Deliverable	Status	Start	End	Revised Start	Revised End	Q4 Status commentary (if delayed or amber / red RAG)
<b>2. Green Business (6)</b>						
<b>Business Directory:</b> Create and promote a business directory of local suppliers for retrofitting activities, for private homeowners – with necessary green accreditations	On Track	2020	Ongoing			
<b>Accreditation Fund:</b> Offer a fund/scheme to support local small businesses/sole traders to secure necessary accreditations for inclusion in retrofitting business directory	On Track	2020	Ongoing			
<b>Green High Street Practises:</b> Promote green practices as part of the implementation of the Chapel Market regeneration programme e.g. food waste; circular economy products; sustainable deliveries. Review implementation of 50 Shades Greener programme for hospitality industry, and explore options to scale delivery, as part of Hospitality Academy at CCG. Continue to work in partnership with Bright Sparks and similar organisations to develop further opportunities for repair and reuse and Library of Things models in Islington.	On Track	2020	Underway			
<b>Improve Sustainability through Work with ISN:</b> Work with our ISN to increase their membership, raise awareness of the circular economy and to celebrate the best circular economy practices at the Islington Sustainability Awards. Monitor the uptake of energy grants and climate conscious courses offered by ISN	On Track	Ongoing	Ongoing			
<b>Cally Green Economy Plan:</b> Develop and deliver Cally Green Economy plan, for submission to GLA, as a pilot for similar local economy green initiatives	Complete	Ongoing	Nov-22			A Cally Local Economies Officer (Florrie Cole) is in post and will be looking to progress the Cally Green Economy Plan. Currently scoping green initiatives such as a Library of Things, food surplus café at Jean Stokes and additional supply of cargo bikes in the Cally. Another priority will focus on training for local business on green economy such as energy efficiency, food and carbon reduction.

# Green Economy Actions

Workstream Owner: Caroline Wilson

Deliverable	Status	Start	End	Revised Start	Revised End	Q4 Status commentary (if delayed or amber / red RAG)
<b>3. Green Procurement &amp; Green Innovation (2)</b>						
<b>Social Value Through Procurement:</b> Introduce new SV monitoring and management framework, to capture all SV green activities. Develop and publish advice and guidance to help potential suppliers understand our progressive procurement policy, including circular economy principles where appropriate. Encourage potential suppliers to work together with us in achieving social value through procurement. Establish a framework with our procurement to embed the need for green skills in our council contracts and S106 agreements. Monitor that the principles of circular economy are embedded in the procurement process. Managing, monitoring and maximising highways 30% social value outputs. Increase SV weighting to 30% as standard across highways, and other related contracts. Develop green SV asks for integration into council commissioning processes	On Track	Dec-21	Sep-23			
<b>Affordable Workspace:</b> Deliver Net Zero Affordable WOrkspace with specialist operator. Promote and incentivise inclusive innovation through our expanding affordable workspace network and partnerships, focussing on solutions to Islington -based climate and environment challenges.	Complete	October 2021	Sep-23			A Consultancy Business Case has been drafted Net Zero Consultant Brief has been drafted A consultant appointed to design a net zero carbon pathway, detailing the necessary steps to ensure our affordable workspaces reach net zero targets. moreover, to assist the AWT with setting our approach to benchmarking, measuring, and reporting carbon emissions.
<b>4. Advocacy and Public Affairs</b>						
<b>Increase climate awareness among businesses:</b> Use the business fora and networks that we facilitate and our direct interactions with businesses, small and large, to increase awareness of the need to tackle climate change and environmental issues, as well as the solutions to the crisis and responsible ways of responding	On Track	October 2021	Mar-23			0



# Green Economy Updates

Workstream Owner: Caroline Wilson

Key updates (Q4 Jan - March)	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months (April - June)
<b>1. Green Skills and Jobs</b>			
<p><b>Introductory Skills Programmes (ACL and FE):</b> Delivered Education for Sustainable Development session for tutors</p> <p><b>LIFT taster programmes:</b> London School of Architecture Saturday School is now underway with positive feedback received from LSA</p> <ul style="list-style-type: none"> <li>- Promoted CCCG green skills courses e.g Introduction to Solar and Photovoltaic systems</li> <li>- Supported one green start-up through Access to Funding programme - Optimal Cities</li> <li>- Working with LSA, Ryder Architects and Hackney Council on an apprenticeship carousel programme working across built environment and sustainable construction - due to launch Sept 2023 if sufficient interest from employers.</li> </ul>			<p><b>Introductory Skills Programmes (ACL and FE):</b> embedding Education for Sustainable Development themes into the current curriculum, and curriculum development for 23/24</p> <p><b>LIFT taster programmes:</b> Finalise London School of Architecture Saturday school and embed sustainability mission, green skills into LSA programme</p> <p><b>Green skills delivery programme (Holloway site):</b> Initiate discussion with Peabody &amp; London Sq to agree timetable for opening of green classroom on Holloway site.</p> <p><b>Apprenticeships:</b> open up a discussion on the possibility of delivering flexible placements (passporting) for existing apprentices on council works to provide green skills on-job training.</p>

# Green Economy Updates

Workstream Owner: Caroline Wilson

Key updates (Q4 Jan - March)	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months (April - June)
<b>2. Green Business</b>			
<p><b>1. Business Directory:</b> Revamping the local construction directory to supplement the existing directory with further commercial details and social value related information to better equip developers in servicing the local procurement code within the Section 106 agreements. Liaised with the Online Operations team about their requirements.</p> <p><b>2. NZC Business Accelerator Programme:</b> Finalised and shared the proposal for the programme with senior management and councillors. Secured £400k in funding to commission a programme that supports diverse start-ups in the engineering, digital, built environment, and engagement fields. These start-ups will work on solutions that directly address our council's priorities, accelerating our journey towards a net zero carbon future.</p> <p><b>3. Increased surplus, repair and reuse facilities:</b> in Local Economy areas by making UKSPF funds available for Cally Green Economy Projects - LOT and Food Surplus Cafe as pilots</p> <p><b>4. ISN:</b> Now up to 91 members. Business Climate Challenge currently has 30 sites undergoing energy audits and involved in the programme to set energy reduction targets of 10% or greater.</p> <p><b>5. Cally Local Economies Officer</b> - is in post and will be looking to progress the Cally Green Economy Plan. Scoping green initiatives such as a Library of Things, food surplus café at Jean Stokes and additional supply of cargo bikes in the Cally. Another priority will focus on training for local business on green economy such as energy efficiency, food and carbon reduction.</p> <p><b>6. Community Food Hub:</b> with MGWT is currently on hold as LBI Property Services have not yet been able to secure a high street premises in the Nag's Head area. LMU have confirmed that they are unable to host their proposed affordable supermarket at the moment due to their estates plan and upcoming building work but, when a site has been found for the MGWT community food hub, they will be able to provide students to work there, free coffee and set up of cafe by Lavazza, and will hold pro-bono clinics and other activities there.</p>			<p><b>1. Business Directory:</b> revamping the local construction directory over the next two quarters due Sept 2023.</p> <p><b>2. NZC Business Accelerator Programme:</b> investigating procurement for SDS</p> <p><b>3. Increased surplus, repair and reuse facilities:</b> exploring Chapel Market Food Surplus to be collected by 'Plan Zheroes' volunteers and delivered to a potential new food surplus cafe - discussions ongoing</p> <p><b>4. ISN:</b> monitor progress of Business Climate Challenge energy audits</p> <p><b>5. Cally Local Economies Officer:</b> Scoping green initiatives such as a Library of Things, food surplus café at Jean Stokes and additional supply of cargo bikes in the Cally. - Focus on training for local business on green economy such as energy efficiency, food and carbon reduction.</p>

# Green Economy Updates

Workstream Owner: Caroline Wilson

Key updates (Q4 Jan - March)	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months (April - June)
<b>3. Green procurement and innovation</b>			
<p>22.03 - NZC Team presented at Progressive Procurement Board to discuss strengthening net zero criteria in our procurement activities. Within this, best practice examples were shared .</p> <p>NZC team reviewing existing social value, Themes, Outcomes and Measures (TOMs) and linking in with construction procurement to see how frameworks align</p> <p>Currently tendering for Regent's Wharf workspace, the first space with Net Zero Carbon commitments embedded in the specification, available on the London Tenders Portal until April 17, 2023. The next step is to evaluate submitted application and scoring them against our developed NZC metrics.</p>			<p>We are collaborating with the Social Value Portal (SVP) to develop a set of TOMs specific to Islington. The first set of social values were shared with relevant colleagues in order to refine them to a set that is aligned with the priorities of the council. A new set of green social values was created and shared with the group.</p> <p>NZC &amp; Social Value Operations Group developing procurement framework</p>

# WS5: Natural Environment, Waste Reduction and Recycling

To integrate our ongoing activities in recycling and reducing waste and managing our natural environment.

We will ensure that these objectives are coherent in our efforts to achieve net zero and help mitigate the risks from severe loss of biodiversity which will impact people, the economy and the environment.

# Natural Environment Actions

Workstream Owner: Tony Ralph

Total	Complete	On track	Overdue	Off track
11	2	8	0	1

Deliverable	Status	Start	End	Revised Start	Revised End	Status commentary
<b>Greener Together</b>						
The Islington Greener Together programme is about putting local people at the heart of reimagining public spaces within the borough. It involves inviting residents, communities and businesses to apply to create or improve a green space in their local area.						
Islington Greener Together Delivery	On Track	Q3 21/22	Q4 22/23			
Our work involves developing a green investment model to enable accelerated, sustainable and impactful delivery of green infrastructure in the borough, in accordance with community needs. An outcome of this work is expected to reduce deficiency in access to local, small and pocket parks (measured on those above or below 400m from households).						
Private Finance Model for Green Investment & Pocket Park Framework	On Track	Q2 22/23	Q4 23/24			
Green Infrastructure Strategy	On Track	Q2 22/23	Q3 23/24			
A Champions programme will provide support, training and build capacity for communities managing and maintaining new green spaces.						
Establish Greener Together Champions Programme (including Tree Warden scheme)	On Track	Q2 22/23	Ongoing			
<b>Tree canopy cover</b>						
Urban Forest Management Policy	On Track	2019	Q4 23/24			
Private Tree Planting Initiative	Off Track	TBC	Q4 23/24			Revised timeline to be developed. Lack of funding for baseline data and capacity issues within the service may prolong delays. The recruitment in May of a new Tree Planting Officer will help.
Launch online donations for Tree Planting	Complete	Q1 22/23	Q2 22/23			
<b>Biodiversity and engagement with nature</b>						
Apply Planning Policy to Protect and Enhance Biodiversity	On Track	Ongoing	Ongoing			
Review Biodiversity Action Plan	On Track	Q2 22/23	Q1 23/24			
Nature Education Programme	Complete	Q1 22/23	Q4 22/23			
Deliver targeted biodiversity improvements to increase accessibility to nature	On Track	Q2 22/23	TBC			Sites to be identified as part of the Biodiversity Action Plan review.

# Natural Environment Updates

Workstream Owner: Tony Ralph

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months
<b>Greener Together</b>			
<p><b>Islington Greener Together:</b></p> <ul style="list-style-type: none"> <li>- Eight projects completed as of March 2023 (Cleveland Road, Mayton Street, Cluse Court, Colour in Nature, Pollard Close, New North Road, Goodinge, Betty Bunker Hall).</li> <li>- First Garden Parklet delivered at Mayton Street</li> <li>- Groundwork UK appointed as partner on Greener Together Champions Programme</li> <li>- We're assessing the next round of Islington Greener Together to launch in September 2023 (will focus only on Highways Assets)</li> </ul> <p><b>Future Parks accelerator</b></p> <ul style="list-style-type: none"> <li>- <b>Inhouse training provider:</b> UDL appointed</li> <li>- <b>Mapping commissioning:</b> expected to get quotes back end of May and looking to appoint in June 2023</li> </ul> <p><b>Funding</b></p> <ul style="list-style-type: none"> <li>- Successful to the Green and Resilient Fund (£40k development fund) for Community Green Corridor East to West Cally Project.</li> </ul>	<p>Resourcing to plan and deliver full programme. Didn't have uptake on internal recruitment and lost a member of staff.</p>	N/A	<p>Continue to delivery first phase of Islington Greener Together Schemes</p> <p>Green finance and pocket park framework - Consultant (WSP) working up a scoping report/baselining document for NIERF (Natural Environment Investment Readiness Fund)</p> <p>Appointment of consultant to complete green infrastructure mapping and scoping workshops</p>

# Natural Environment Updates

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months
<b>Work package: Tree Canopy Cover</b>			
<p>Secured grant funding via the Woodland Creation Accelerator Fund to fund a 2 1/2 yr role to support online donation, private tree delivery, etc (grant for resources to enable tree planting). Internal interviewee has been offered the role and expected to be in post May 23.</p> <p>Tree Strategy Guidance released from Tree Council to inform Urban Forest Management Policy. UFMP timeline updated.</p> <p>Online tree planting donation up and running.</p>	<p>The delivery of the two remaining workstreams has been delayed due to resource and capacity constraints. It is hoped that the new post will enable us to get back on track but with new issues being faced and ongoing delays in other aspects of service delivery, we will explore if there is the need to outsource aspects of the workstreams. The lack of available funding for the canopy cover review and iTree eco survey including private tree stock will cause delay as the UFMP and private tree planting initiative are to be developed upon this baseline data.</p>	N/A	<p>Urban Forest Management Policy</p> <p>Develop private tree planting initiative</p>
<b>Work package: Biodiversity and engaging with Nature</b>			
<p>New London In Bloom Competition has been launched. This is the 20-year anniversary, so we are expecting a lot of positive engagement this year and high numbers of applications.</p> <p>Management plans and applications for 3 new Green Flag Parks produced and submitted for judging.</p> <p>74 environmental education events held at the Islington Ecology Centre in 2022/23</p> <p>40 Urban Forest School sessions delivered</p> <p>Brightstart partnership has led to 652 individual children and 580 individual families attending the Highbury Fields Wildlife Garden between May 21 and November 22.</p>	<p>Sally Oldfield has been appointed as the new Parks Partnership Manager so we will need to recruit a new Conservation Service Manager. This may result in short term capacity issues in this role.</p> <p>Lack of capital to fund new machinery purchase for the GM Team may slow the roll out electric replacement kit.</p>	<p>The review of the BAP has started however it is not yet complete. We have surveyed internal and external partners and have started compiling the feedback into the report.</p>	<p>Complete the review of BAP Action Plan and finalise report</p> <p>Judging to take place all current Green Flag Parks and the 3 new ones (Duncan Terrace Gardens, Grenville Road Gardens and Canonbury Square)</p> <p>Finalise the new kit requirement for the GM Service and the associated costs.</p>

# Waste Reduction and Recycling Actions

Workstream Owner: Tony Ralph

Total	Complete	On track	Overdue	Off track
13	8	3	1	1

Deliverable	Status	Start	End	Revised Start	Revised End	Status commentary (if red or amber)
<b>Strategy &amp; Engagement</b>						
Develop and adopt new Reduction and Recycling Plan 2023 - 2025	Complete	Q1 22/23	Q4 22/23			
Deliver Circular Economy Action Plan	Overdue	Q4 21/22	Q4 23/24			Approximately 50% of the actions on the CEAP are overdue, discussion will be had in the workstream team meeting.
Deliver campaigns to promote waste reduction and recycling	Complete	Ongoing	Ongoing			
Coordinate Recycling Champions Scheme	Complete	Ongoing	Ongoing			
Engage with primary and secondary schools to ensure recycling service participation	Complete	Q1 22/23	Q2 22/23			
<b>Waste Reduction</b>						
Deliver a second Low Plastic Zone at Caledonian Road	Complete	Q2 22/23	Q3 22/23			
Explore options for Library of Things expansion	On Track	Current	Q1 23/24			
Deliver Repair Cafes & Reuse Events	Complete	Q1 22/23	Q4 22/23			
<b>Maximising Recycling</b>						
Extend the Better Recycling Sites programme	Complete	Ongoing	Ongoing			
Explore feasibility of expanding food waste service delivery to remaining estates	Off Track	Current	Q4 22/23			Missed the 90% target (tracking at 60%) but still on track for 100% by March 24.
Deliver on-demand recycling sack trial	Complete	TBC	Q1 24/25			
Pilot food waste collection service for flats above shops	On Track	Q2 22/23	Q1 23/24			
Expand commercial food waste collection service	On Track	Ongoing	Ongoing			



# Waste Reduction and Recycling Updates

Workstream Owner: Tony Ralph

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months
<b>Strategy, Engagement &amp; Operations</b>			
New Recycling and Reduction Plan 2023 - 2025 agreed			Implementing actions and milestones, reviewing governance
Deliver Circular Economy Action Plan	approximately 50% of actions are overdue from various workstreams. Change controls required. This will be discussed & monitored through the CEAP delivery team meeting		Review of existing CEAP Kick off CEAP update for March 2024
Deliver campaigns to promote waste reduction and recycling - <b>marked as complete as we will monitor this through the new RRP and review how action is tracked</b>			Review how this is tracked & reported
Coordinate Recycling Champions Scheme - <b>marked as complete as there are new updates from the RRP</b>			Review how this is tracked & reported
<b>Waste Reduction</b>			
Library of Things closed due to closure of BrightSparks, Discussions held with libraries service in relation to locating a library of things at Central library/N4 library and with Local Economies Teams in relation to opportunities in Cally Area.	Issue : <b>Bright sparks</b> 1) Property services are unable to confirm if the lease has been formally relinquished (legal issue).  2) Obligation for Housing to have value for money. Market rate rent under HRA guidance needs to change, meaning Bright Sparks would be unable to afford rent. Not clear how the rest of the cost would be covered.  <b>Library of Things</b> - agreeing new location and costs		Find movement on the lease for Bright Sparks.  Review business plan for Bright Sparks to see if its viable. What is our justification for us as a council supporting either in kind or financially Bright Sparks? <b><u>Help needed: support in reviewing the business case</u></b>  Library of Things - agree location & costs.

# Waste Reduction and Recycling Updates

Workstream Owner: Tony Ralph

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months
<b>Maximise Recycling &amp; Reuse</b>			
New Food Waste on estates: Now rolling out service with target date Q4 23/24.	Issue - Missing 90% target for March 23 (hit 60%) but still on track for 100% March 24.		
Flats above shops food waste trial: trial complete	Issue: Flats above shops outcomes and costs, pilot to be evaluated. Awaiting details of government funding for FW collections.		Review outcomes of the trial for flats above shop food waste, evaluation report by end June.
Thriving neighbourhoods recruitment – first estate recycle officer post filled. Recycling officer posts all filled			Start date for new recycling officer post: 9th May
Commercial recycling			<p>Selling commercial food waste recycling -Sales staff are now selling this service and will also be further promoted by our marketing strategy.</p> <p>Commercial waste recycling marketing campaign is in the process of pulling together a marketing strategy with support from, Abdoulie Jallow and Lynn Stratton</p>

Total	Complete	On track	Overdue	Off track
4	0	4	0	0

# WS6: Planning

We will ensure that our development and planning policies require growth and new developments meet the highest emissions reductions targets possible.

# Planning Actions

Workstream Owner: Karen Sullivan

Total	Complete	On track	Overdue	Off track
4	0	4	0	0

Deliverable	Status	Start	End	Revised Start	Revised End	Status commentary (if overdue or off track)
<b>New Local Plan</b>						
Take the draft local plan forward to adoption	On Track	Q1 22/23	Q1 23/24			
Implementation of new Local Plan policies	On Track	Q1 23/24	Ongoing			
<b>Supplementary Planning Document (SPD)</b>						
Net Zero Carbon SPD	On Track	Q3 22/23	Q1 24/25			
<b>Engaging, Planning Advice and Enforcement</b>						
Planning advice and enforcement	On Track	Ongoing	Ongoing			

# Planning Updates

Workstream Owner: Karen Sullivan

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables - next 3 months
<b>Work package: New Local Plan</b>			
No significant updates	No new risks reported	N/A	Adoption of Local Plan by Full Council expected during the Summer
<b>Work package: Supplementary Planning Document</b>			
Simple guide to permitted development rights for NZ development has been prepared and published. SPD engagement workshops will be held in June 2023 for residents, architects, registered providers, and local businesses, as well as an internal meeting/presentation for members. Invitation to quote has been prepared and been sent out for research project on NZ interventions, their efficacy and costs, for Islington's 4 most common housing typologies.	No new risks reported	N/A	SPD engagement workshops to be held. Consultant to be appointed for research commission. Scoping paper for SPD to be prepared. Internal engagement to commence with other relevant departments.
<b>Work package: Engaging, Planning Advice and Enforcement</b>			
Informal Planning Guidance relating to retro-fit and NZC measures for residents and small businesses to be published in May 2023. Free Duty Planning Advice relating to retrofit and NZC measures to commence at publication of above noted guidance. Continued provision of high quality informative advice to applicants through pre-application service and planning applications supported by adopted Local Plan Continued engagement with applicants and GLA regarding Circular Economy Recruitment to Net Zero Carbon Officer Role	Reputational where advice is not consistent with relevant legislation and practice - Difficulty in recruiting to NZC Officer position	N/A	Publication of Guidance document Implementation of Free Duty Planning Service Recruitment of NZC Officer Implementation of Local Plan policies

Total	Complete	On track	Overdue	Off track
10	0	5	0	5

# WS7: Engaging, Empowering and Partnering

Although the council has a leading role in delivering carbon emissions in Islington, we cannot deliver on the net zero carbon target on our own. We will work closely with residents and local businesses and community groups to enable and encourage them to help our borough achieve net zero.

# Engaging, Empowering and Partnering Actions

Workstream Owner: David Hardiman

Deliverable	Status	Start	End	Revised start	Revised end	Status commentary (if delayed or amber / red RAG)
<b>Net Zero Carbon Communications Plan</b>						
Develop and deliver a programme wide communications and engagement plan for next 18 months with workstreams	Off track	Q1 22/23	Q4 22/23		Q2 23/24	
Establish a community forum to help shape our engagement programme	Off track	Q1 22/23	Q2 22/23		Q2 23/24	Initial options appraisal completed, and meetings held with various providers to establish delivery plan for a Citizen's Panel, pending internal approval for resourcing.
<b>Internal Staff Campaign</b>						
Develop and deliver staff awareness and behaviour change campaign	On track	Q1 22/23	Q4 22/23			
Develop the Net Zero Carbon Champion network	On track	Q1 22/23	Ongoing			
Develop and promote staff training programme	Off track	Q1 22/23	Q4 22/23			Timeline extended due to conversations at pan-London level about a joint approach to staff training. Approach will be reviewed once collaborative opportunities are clearer.

# Engaging, Empowering and Partnering Actions

Workstream Owner: David Hardiman

Deliverable	Status	Start	End	Revised start dates	Revised end dates	Status commentary (if delayed or amber / red RAG)
<b>Information and Events</b>						
Publish new webpages setting out the activity across the programme and progress updates	Off track	Q1 22/23	Q2 22/23		Q2 23/24	Change request needed
Develop a carbon monitoring approach and set interim targets	On track	Q1 22/23	Q2 22/23		Q2 23/24	Reduced capacity in NZC team has slowed progress but now being prioritized. Temporary data analyst appointed to take this work forward and identify next steps.
Promote and develop the Together Greener microsite and pledge tool	On track	Q1 22/23	Q4 22/23			The pledge tool was promoted as part of our package of communications around Repair Week and will be the main call to action for our ongoing six-week Go Zero campaign planned for April – June.
Deliver and collaborate on themed events to explore key challenges with our communities	Off track	Q1 22/23	Q4 22/23		Q2 23/24	We hosted a series of events in March to mark Repair Week, which 240 people attended in total. Planned activities for our Go Zero campaign include a number of Earth Day (22 April), engagement events in partnership with our anchor institutions. An independent facilitation team is developing workshop plans for a series of stakeholder engagement events, now due to take place between April and June, due to delays in procurement.
<b>Partnerships and Lobbying</b>						
Work with regional and sub-regional partners to promote and deliver action on climate change	On track	Q1 22/23	Q4 23/24			Officer continue to engage with the London Councils Climate Change programme and through that lobbying has recently taken place on funding challenges.



# Engaging, Empowering and Partnering Updates

Workstream Owner: David Hardiman

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables
<b>Net Zero Carbon Communications Plan</b>			
<p>The Net Zero Carbon Team has been completing a stakeholder mapping exercise to inform workstream engagement plans. This has proved complex due to the scale of the programme and work is ongoing.</p> <p>The Net Zero Carbon team has been working closely with Anchor Institutions to develop partnership activities for Earth Day and scope a 6 week Go Zero campaign with the Communications Team.</p> <p>The Net Zero Carbon team worked with democratic services to develop and co-ordinate plans for April's Special Scrutiny event.</p> <p>Work with Hackney Council on developing new net-zero carbon messaging and branding continues. Resident focus groups have taken place, and we're awaiting feedback from these sessions.</p> <p>The planning team have scoped out their engagement plan for the NZC Supplementary Planning document and are planning to start dialogue at April's Special Scrutiny event.</p> <p>Work continues on scoping delivery plans for a Citiizen's Panel model. Meetings with various providers held.</p>	<p>A new Strategic Campaigns Advisor, with oversight over the environment portfolio, has been appointed for an April start.</p> <p>Recruitment for a Communications and Campaigns Officer, who will lead on net-zero carbon related communications, is underway.</p>	<p>N/A</p>	<p>Refine net-zero carbon messaging and branding in light of Hackney Council's review.</p> <p>Workstreams to provide steer on key objectives and milestones, to inform the production of a communications plan.</p> <p>April's Special Scrutiny event.</p> <p>Deliver 6 week Go Zero campaign in partnership with anchor institutions.</p>

# Engaging, Empowering and Partnering Updates

Workstream Owner: David Hardiman

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables
<b>Internal Staff Campaign</b>			
<p>Internal staff campaign took place to support the council's energy savings programme. This included an ask of all staff to join the council's drive to reduce energy consumption. It also promoted the positive work that we're doing to improve energy efficiency.</p> <p>Ongoing discussions with other London Councils on carbon literacy staff training offer.</p> <p>Two members of the NZC Team completed Carbon Literacy Training in February., and one took Climate Fresk training.</p>			<p>Staff training plan to be agreed. London Councils meeting scheduled to discuss joint development of staff training.</p>

# Engaging, Empowering and Partnering Updates

Workstream Owner: David Hardiman

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables
<b>Information and Events</b>			
<p>Promotion of Repair Week saw 240 residents attend local events. Collaboration with Anchor Institutions and other bodies on net-zero carbon has been promoted through our ongoing Go Zero campaign. This has included a call to action for residents and businesses to utilise the Together Greener website.</p> <p>Creation of new Let's Talk Islington engagement tool has supported early engagement on Liveable Neighbourhood project, as well as consultations on Essex Road transport improvements and the St Luke's School Street.</p> <p>3 focus groups held and work ongoing with Hackney Council on revised net-zero carbon messaging and branding.</p> <p>Ongoing updates and promotion of the Together Greener website and pledge tool, including through Go Zero campaign and at Outlandish event on carbon calculators.</p> <p>Supporting comms have continued to be delivered across the programme, most notably on the ongoing low-traffic neighbourhood roll out, on the Islington in Bloom competition, and on the food waste recycling trial on Holloway Road.</p> <p>Significant milestones including the arrival of a new 17-seater electric minibus, the publication of the new Waste Reduction and Recycling Plan, the ban on barbecues, and plans for new Passivhaus council homes at Vorley Road have been promoted by the communications team.</p> <p>Circle Indigo appointed to develop and deliver themed workshops to explore barriers to retrofit, barriers to reuse and repair and barriers to active travel.</p>	<p>Capacity across the communications team has been temporarily reduced while restructure continues and vacancies are filled.</p> <p>Recruitment for a Communications and Campaigns Officer, who will lead on net-zero carbon related communications, is underway.</p> <p>The lack of capacity in workstreams to organise events is an ongoing risk.</p>		<p>Implement new messaging and branding following completion of Hackney Council work.</p> <p>Workshops with programme leads and new NZC strategic business manager to identify calendar of activity for next calendar year.</p>

# Engaging, Empowering and Partnering Updates

Workstream Owner: David Hardiman

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables
<b>Partnerships and Lobbying</b>			
<p>Islington continue to lead the Renewable Power for London workstream on behalf of London Councils. Working with partners to secure funding to take forward action plan.</p> <p>Continued participation in the wider London Council's climate change programme.</p> <p>Continued meetings with the Anchor Institutions Carbon Working Group held to develop joint action plan and scope specific areas of activity, particularly around active travel and communications and engagement.</p>			<p>Appoint officers to support delivery of RP4L action plan.</p> <p>Deliver joint communications and engagement campaign with the Anchor Institutions Working Group launching around Earth Day.</p>

Total	Complete	On track	Overdue	Off track
12	0	9	3	0

# WS8: Finance and Investment

We will work closely with our partners, in the borough, London and at a national level to identify and maximise funding sources, advocating for adequate and sustained funding from central government. We will also look to innovative green financing mechanisms to provide value for money in the investments we make in net zero carbon initiatives.

# Finance and Investment

Workstream Owner: Paul Clarke

Total	Complete	On track	Overdue	Off track
12	0	9	3	0

Deliverable	Status	Start	End	Revised start	Revised end	Status commentary (if delayed or amber / red RAG)
<b>Programme Development, Implementation and Governance</b>						
Establish total cost of delivering NZC per workstream	On Track	Current	Ongoing			
Co-ordinate Islington business cases and align to PMO principles	On Track	Current	Ongoing			
Support the delivery of NZC capital/revenue programme through improved monitoring	On Track	Current	Ongoing			
<b>Net Zero Carbon Funding Strategy</b>						
Enhance funding opportunities database with workstream leads	On Track	Current	Ongoing			
Explore Green Finance opportunities in Islington	On Track	Current	Ongoing			
Explore Private Finance opportunities and delivery models	On Track	Current	Ongoing			
Develop financial strategy in Workstream 1 targeting action on Retrofit	Overdue	Current	Sep-22		Mar-24	Funding mechanisms are not fully established (yet).
Develop financial strategy on S106 and CIL contributions	On Track	Current	Sep-22		Mar-23	£1.314m allocated (Executive Board) with grants to follow.
<b>Our Investments and Pension Fund</b>						
Enhance quality and frequency of reporting	On Track	Current	Mar-23			
Review investment strategy statement and approach to Environmental and Social Governance risk	On Track	Current	Mar-23			
<b>Partnership Fundraising and Sponsorship Strategy</b>						
Support the development of fundraising and sponsorship strategy through workstream 4 (Green Economy)	Overdue	Jan-23	Mar-23		Jul-23	Working on deliverables with Green Economy Workstream.
Investigate alternative ownership models such as mutuals and cooperatives with workstream 4 and their viability	Overdue	Jan-23	Mar-23		Jul-23	Working on deliverables with Green Economy Workstream.

# Finance and Investment Updates

Workstream Owner: Paul Clarke

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables
<b>Programme Development, Implementation and Governance</b>			
<ul style="list-style-type: none"> <li>• Capital programme expenditure in 2022/23 has been confirmed and £7.067m investment in NZC.</li> <li>• Supported Budget Setting 2023/24 including additional bids totalling £14.905m for consideration that were approved at Full Council on 2 March (total investment in NZC £54.024m 2023/24-25/26).</li> <li>• Further developed Funding Gap Template for WS1, supporting Housing Stock Retrofit Imp Plan, now working on enhanced costings in WS2 with support from new Strategic Business Manager.</li> <li>• Continued work with London Councils on Net Zero Project Pipeline (3Ci) including discussions with local authorities and consultants on measuring carbon emissions and cost to achieve NZC.</li> <li>• Supporting workstreams with internal business cases (eg: Green Economy).</li> <li>• Supporting delivery of approved capital and revenue programme.</li> </ul>	<p>Sector capacity/capability constraints mean costing the transition to NZC is a challenge.</p>	N/A	<ul style="list-style-type: none"> <li>• Continued focus on WS2 &gt; WS5 costings.</li> <li>• Further engagement with LAs + consultants.</li> <li>• Development of new NZC Finance Reports.</li> <li>• Work with 3Ci and GLA/London Councils (NZ Project Pipeline) (investor event and demonstrator sites, business case etc).</li> </ul>
<b>Net Zero Carbon Funding Strategy</b>			
<ul style="list-style-type: none"> <li>• NZC Funding Database regularly updated including 60+ funding opportunities (open/closed). Engaged with Idox Group to review potential of GrantFinder to support NZC Funding Strategy.</li> <li>• Secured £9.445m Funding - Social Housing Decarbonisation Fund 1 + 2.1 (£4.255m); Public Sector Decarbonisation Scheme 3a/b (£3.333m); Green Heat Network Fund (£1.046m); Local Energy Accelerator Programmes (£0.290m); TFL Green and Healthy Streets (£0.265m); Low Carbon Skills Fund (£0.156m); Natural Environment Investment Readiness Fund (£0.100m).</li> <li>• Investigating funding strategies in WS1 including Property Assessed Clean Energy (PACE) Financing and Demand Aggregation Financing (building new relationships with GFI).</li> <li>• Developing loan options appraisal in WS1 and met with CEO/CFO from Lendology CIC.</li> <li>• Working with Hermetica Black on delivery models for GreenSCIES and researching models across Local Government (including Bristol City Leap + Hackney Light &amp; Power).</li> <li>• Engaged with London Council's 'Retrofit London' Programme and now an active participant.</li> </ul>	<p>Officer time needed to submit applications and (in some cases) administer grants.</p> <p>COF income averages £1.822m p/a but anticipated decline in income as buildings compliant.</p>	<p>Additional work required on WS1 financial strategy + fund. mechanisms.</p>	<ul style="list-style-type: none"> <li>• Major funding bids inc. GHNF Aug + LEVI TBC.</li> <li>• Continued work with partners eg: UKIB, GFI.</li> <li>• Continue to develop fin. strategy in WS1.</li> <li>• Planning Away Day scheduled June 2023.</li> </ul>

# Finance and Investment Updates Workstream Owner: Paul Clarke

Key updates	Summary of key risks/issues	Priority delayed deliverables	Priority upcoming deliverables
<b>Our Investments and Pension Fund</b>			
<p>As at 31 March 22 the current carbon exposure was 42.5% (target 50%) and future was 78.9% (75%). New targets approved by the Pensions Sub Committee (June 2022) as targets ended March 2022.</p> <p>A briefing note was circulated at NZC Steering Board (Feb) on decarbonisation of pension fund; a report written by Cllr Convery (Chair of Pensions Sub-Committee) went to E&amp;R Scrutiny (Mar).</p>	<p>Advice from Mercer states that the Council is in a 'good position' to meet new targets.</p> <p>New targets now against a larger portfolio however which makes comparison difficult.</p>		<p>Continued work with Pensions Team with a view to presenting an update at future Board.</p> <p>Supporting Pensions Team on Taskforce on Climate-related Financial Disclosures (TCFD).</p>
<b>Partnership Fundraising and Sponsorship Strategy</b>			
<p>These 2 x deliverables are being assessed with WS4, with a revised target date of Jul-23.</p>			